ENGINUITY 2023



COMPETITION REVIEW



Managing The Global Business



ENGINUITY 2023 was a unique and inspirational learning experience, giving participants, grouped into teams, the opportunity to compete against each other to see

WHO CAN RUN THE MOST SUCCESSFUL GLOBAL CONSTRUCTION BUSINESS



Each competing team was thrust into the same 'virtual world', and were given the challenge of running their own Global Construction Business for a number of simulated years, where success was measured by Key Performance Indicators published on a league table.

It was not easy, with stiff competition for work, a dynamic jobs market, and external world events that could impact upon the business just like the real world.

Developing a successful business strategy was essential, as was being able to work effectively as a team, make key decisions, and solve problems as they arose.

Ultimately their could only be one Champion, but everyone was also a winner if they could grow a successful business.



Decision Making





To be successful, each management team needed to devise an effective business strategy to grow their business, making decisions in a number of key areas, including finance, marketing, overheads, procurement and job progression

Decisions were made for a **period**, representing 3 months, or a quarter, in the real world.



Participants



TEAMS

Over 150 teams from Around the globe.

SPONSORS

AECOM Arcadis Atkins Bigen Africa Services Buro Happold Cundall Hatch Infraco Consulting Jacobs Laing O'Rourke Mott MacDonald **MWH Treatment** Network Rail Rider Levett Bucknall **RSBG**

Stantec
Subsea 7
Tonkin & Taylor
Tony Gee and Partners
Waterline Projects

WSP

LOCATIONS

Australia Canada Chile France Germany India

Ireland Italy

New Zealand

Peru Poland Qatar

Saudi Arabia South Africa Switzerland

Taiwan

UK

United Arab Emirates

United States



Preliminary Rounds



THE PRELIMINARY ROUNDS

During the 8 weekly Preliminary Rounds, which took place between April and May, each team played independently in their own 'virtual' world, competing for work against simulated rival companies, each with their own bidding strategies.

12 teams qualified for the Final, from around the globe, with just 162 points separating the teams going into the 6-round Final.

Past Champions Jacobs were well represented with 5 teams, with teamsfrom Stantec, Hatch and WSP Australia all hoping to become first-time winners.

| | | | | | PE | RIOD MO | OVE ME NT |
|----------|-------------------------|---------------|---------------------------|-----------|-------------|---------|-----------|
| Position | Name | Sponsor | Location | Total KPI | Improvement | From | Change |
| 1 | Whatever It Takes | Stantec | Italy | 2,217 | 11 % | 8 | 7 |
| 2 | Enginuity State of Mind | Jacobs | US | 2,198 | 6 % | 2 | 0 |
| 3 | briJ | Jacobs | India, UK | 2,192 | 7 % | 3 | 0 |
| 4 | Stanc hievers | Stantec | United States | 2,187 | 5 % | 1 | -3 |
| 5 | Factory X | Jacobs | UK / Germany / Israe1 | 2,170 | 7 % | 5 | 0 |
| 6 | Engineering4Future | Jacobs | Italy/India/UK | 2,134 | 20 % | 34 | 28 |
| 7 | Pixies | Stantec | India | 2,122 | 4 % | 4 | -3 |
| 8 | Stantogether | Stantec | Austra lia | 2,076 | 13 % | 23 | 15 |
| 9 | StanWreckers | Stantec | UK | 2,073 | 7 % | 12 | 3 |
| 10 | WSP's Dream Team | WSP Australia | Austra lia | 2,062 | 10 % | 20 | 10 |
| 11 | Glasgow ES&T | Jacobs | UK | 2,058 | 4 % | 9 | -2 |
| 12 | Stage 6 | Hatch | South Africa | 2,055 | 9 % | 19 | 7 |
| 13 | Yaycobs | Jacobs | Ireland/UK | 2,052 | 2 % | 7 | -6 |
| 14 | Off the Rails | Network Rail | UK | 2,043 | 8 % | 17 | 3 |
| 15 | Stantec-cinq | Stantec | India | 2,036 | 6 % | 13 | -2 |
| 16 | Stantec and Deliver | Stantec | Austra lia | 2,021 | 6 % | 16 | 0 |
| 17 | Shark Tank | Jacobs | Poland/South Africa/India | 2,011 | 5 % | 14 | -3 |
| 18 | The Decision Box | Cundall | UK | 2,008 | 4 % | 10 | -8 |
| 19 | Hammer Time Co | Arcadis | Austra lia | 2,003 | 0 % | 6 | -13 |
| 20 | Sonoran Hotdogs | WSPUSA | United States | 1,988 | 9 % | 25 | 5 |
| 21 | Train Wreck | Network Rail | UK | 1,959 | 8 % | 27 | 6 |
| 22 | The Squad | Stantec | UK | 1,958 | 3 % | 15 | -7 |
| 23 | Million Minions | Hatch | Canada | 1,954 | 15 % | 50 | 27 |
| 24 | Minimum STAN dards | Stantec | Austra lia | 1,917 | -1 % | 11 | -13 |
| 25 | Jacobites | Jacobs | UK | 1,915 | 11 % | 41 | 16 |

The top of the League Table at the end of the Preliminary Rounds



The Final



THE FINAL

The final was played over a further 6 rounds during June, enabling the teams to take part in the final from wherever they were located, and giving them enough time between each round to make considered and effective decisions, and reflect upon and refine their strategies.

During the final the teams competed 'head to head' directly against each other. This created an even more uncertain and pressurised environment in which the skills and team dynamics formed in the early years were really put to the test.

The final saw lots of ups and downs, but ultimately it was "briJ" from Jacobs who emerged victorious as the ENGINUITY 2023 Champions.

TEAM LEAGUE TABLE

At the end of period 18 (Later Years)

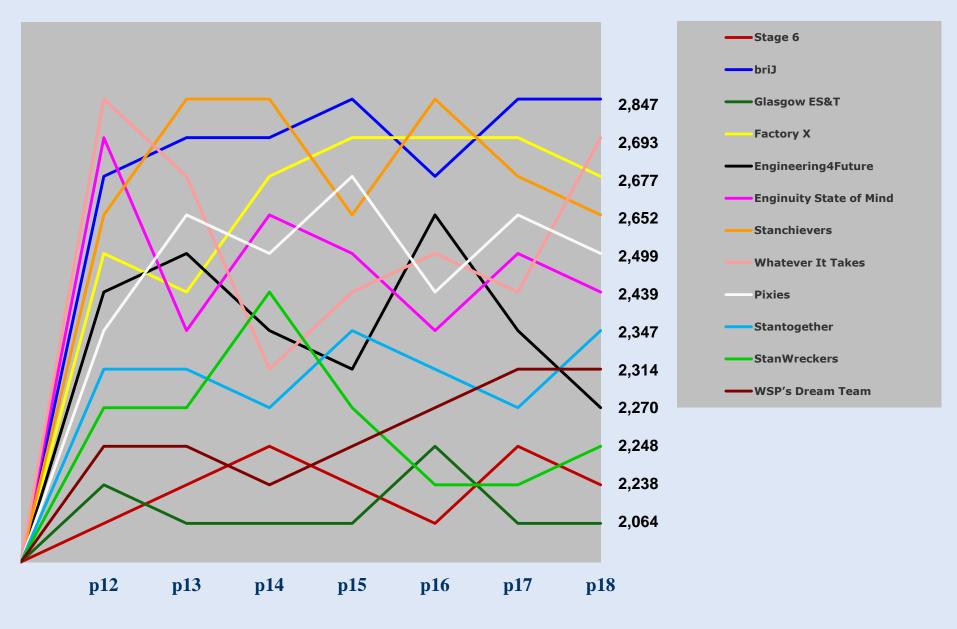
| | | | | | PE RI OD MOVE ME NT | | | |
|----------|-------------------------|---------------|-------------------|-----------|---------------------|------|--------|--|
| Position | Name | Sp onsor | L ocation | Total KPI | Improvement | From | Change | |
| 1 | briJ | Jacobs | India/UK | 2,847 | 9 % | 1 | 0 | |
| 2 | Whatever It Takes | Stantec | Italy | 2,693 | 12 % | 6 | 4 | |
| 3 | Factory X | Jacobs | Germany/Israe1/UK | 2,677 | 3 % | 2 | -1 | |
| 4 | Stanchievers | Stantec | United States | 2,652 | 5 % | 3 | -1 | |
| 5 | Pixies | Stantec | India | 2,499 | 2 % | 4 | -1 | |
| 6 | Enginuity State of Mind | Jacobs | US | 2,439 | -1 % | 5 | -1 | |
| 7 | Stantogether | Stantec | Austra lia | 2,347 | 4 % | 9 | 2 | |
| 8 | WSP's Dream Team | WSP Australia | Austra lia | 2,314 | 2 % | 8 | 0 | |
| 9 | Engineering4Future | Jacobs | Italy/India/UK | 2,270 | -5 % | 7 | -2 | |
| 10 | StanWreckers | Stantec | UK | 2,248 | 3 % | 11 | 1 | |
| 11 | Stage 6 | Hatch | South Africa | 2,238 | -1 % | 10 | -1 | |
| 12 | Glasgow ES&T | Jacobs | UK | 2,064 | -1 % | 12 | 0 | |

The Final League Table



How The Final Unfolded

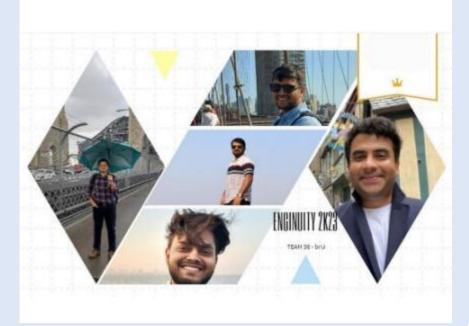






The Champions





The Champions

"briJ" from

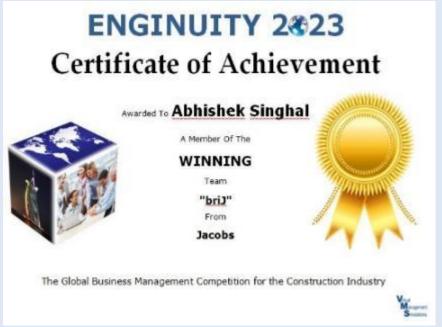
Jacobs

(India/UK)

Each member of the winning team :-

Abhishek Singhal Arnab Chatterjee Atish Saurav Utpal Sutar Harsh Joshi Yung Lau

received a cash prize and a personalised Certificate of Achievement (gold award)





The Runners Up





The Runners Up

"Whatever it takes" from

Stantec

(Italy)

Each of the runners up :-

Matteo Da Ros Francesco Biosa Silvia Bossi Andrea Casalone Dario Mansi Alberto Costantini

received a cash prize and a personalised Certificate of Achievement (silver award)





Certificate Of Achievement



Each finalist received a personalised Certificate of Achievement, denoting their finishing position in the overall Competition.

ENGINUITY 2©23 Certificate of Achievement



Awarded To Mimran Ofir

A Member Of The

3rd Placed

Team

"Factory X"

From

Jacobs



The Global Business Management Competition for the Construction Industry

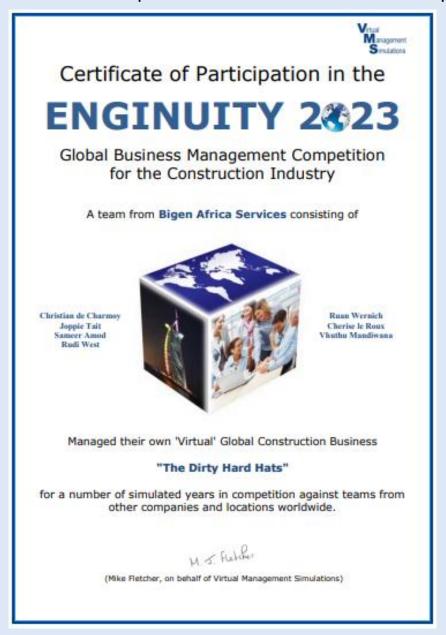




Certificate Of Participation



Each participant in the Competition received a certificate of participation.





ENGINUITY 2024 TIMELINE



DURING 2023

- Publicity for the competition will be sent out at the beginning of November
- Registration will start during November

DURING 2024

- The **2024 software** will be released on the website at the beginning of January
- **Trialling** starts after the software is released for registered teams
- The Preliminary Rounds take place between April and May
- The Final will take place during June



Further Information



Further detailed information can be obtained from the website at:

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or by e-mail

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or by contacting in the first instance

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